

Bryan E. Bledsoe, DO, FACEP

REHABILITATION and MEDICAL MONITORING A Guide for Best Practices: NFPA 1584 Standards

Curriculum Outline

Educational Standard:

Standard on the Rehabilitation Process for Members during Emergency Operations and Training Exercises.

Enabling Objectives:

The Firefighter must be able to:

- 01. Introduction
 - a. Review case study for pertinent issues and lessons learned.
- 02. Discuss the historical development of strategies designed to improve the health and safety of firefighters.
 - a. All aspects of fire operations (training, practice, fire ground).
 - b. 2003 release of NFPA 1584 Recommended Practices on the Rehabilitation of Members Operating at Incident Scene Operations and Training Exercises.
 - c. 2008 release of NFPA 1584 Standard on the Rehabilitation Process for Members during Emergnecy Operations and Training Exercises.

03. Rehabilitation

- a. *Rehabilitation* means to restore to a condition of good health, to restore the ability to work, or the like.
- b. Studies show that most injuries and deaths occur during the active phases of suppression, and can be prevented.
- c. Rehabilitation should be integral to the IMS for fire ground and training exercises.
- 04. Overview rehabilitation steps:
 - a. Initiate rehabilitation
 - i. Initiated by IC or previously established person
 - ii. Rehab sector should be readily accessible.
 - b. Responsibilities
 - i. Clearly defined authorities of those staffing rehab sector
 - c. Accountability
 - i. Essential task of rehab center
 - ii. Track personnel who enter and leave sector
 - iii. Clearly defined method to discharge people from rehab sector by rehab officer (or the officer's delegate)
 - d. Safety
 - i. Ensure safety of those working within and rotating through sector
 - ii. Safety from incident, environment, media, societal threats, onlookers, etc.

e. Release

- i. Only occur after personnel are determined to be adequately rested, hydrated, and provided treated as needed.
- ii. Refer personnel that are in rehab for a prolonged period without improvement in condition to treatment sector.
- iii. Decision to allow or disallow members to return to work is vested in rehab sector officer via the IC.

05. Preparedness

- a. Essential for each department to have a *standard operating guideline* (*SOG*) that details systematic approach to rehabilitation activities
- b. Standard operating guidelines should include (but may not be limited to)
 - i. Relief from climatic conditions
 - ii. Rest and recovery
 - iii. Active and/or passive cooling or warming as needed
 - iv. Rehydration
 - v. Calorie and electrolyte replacement
 - vi. Medical monitoring
 - vii. EMS treatment according to local protocol
 - viii. Member accountability
 - ix. Release
- c. Multiple smaller departments may want to develop joint plans with other departments to share equipment and resources
- d. During situations of limited resources, consider rotating personnel to less physically demanding positions
- e. Creation of EMS protocols and procedures that guide both the fire department and non fire department EMS providers during emergency operations.
 - i. Protocols developed by EMS medical director, fire department physician, fire chief, and fire department medical personnel
- f. Firefighter Fitness
 - i. Essential component of safety and longevity for personnel
 - ii. Cultural and dietary impact on personnel wellness
 - 1. Processed foods
 - 2. Fast foods
 - 3. Decline in exercise
 - 4. Obesity
 - iii. NFPA 1583 details level of physical fitness for fire personnel
 - iv. Fire personnel should also have a working knowledge of how the body regulates its core temperature
 - v. Physical fitness has been shown to increase performance and optimize rehab efforts
- g. Preparing for scheduled physical activities
 - i. Prescheduled events can still be physically demanding
 - ii. Stress importance of pre-event hydration, nutrition, and diet
 - 1. Guidelines for pre-hydration
 - 2. Guidelines for caloric intake

iii. All fire members should train so as to acclimate to environmental conditions that may be encountered on the job.

06. Rehabilitation area characteristics

- a. Covered in Section Five of NFPA 1584 standards
- b. Ultimate responsibility falls with the IC for establishing and maintaining a rehabilitation area.
- c. Establishing the Site
 - i. First priority of the IC to ensure proper location, or delegate this to the rehabilitation manager (or rehab officer). IC still provides final approval
 - 1. Consider environmental conditions, need for warmth or A/C. Should be dry and protected from wind.
 - 2. Systems may incorporate a vehicle dedicated to these activities
 - a. An ambulance may also be used as rehab center, but if done it should not be "pulled" for transport duties.
 - 3. Use of water misters, shading, folding chairs, portable heating devices
 - ii. Multiple Rehabilitation Centers
 - 1. May be warranted as the incident expands resulting in additional personnel
 - 2. Geographical barriers also increase as rehab center enlarges
 - 3. IC should have plan for initiating secondary rehab centers and should implement that process early
 - 4. Characteristics used to establish the first rehab sector apply to any additional sectors as well
 - 5. Naming of rehab sector should be consistent, intuitive, and understood by all personnel onscene to avoid confusion

iii. Site Characteristics

- 1. Safe distance from the main operation, but easily accessible
- 2. Personnel should be able to safely remove their PPE
- 3. PPE should be kept on the perimeter of the rehab center
- 4. If portable heating or a vehicle is being used for rehab center, ensure that exhaust fumes are not a hindrance to rehab efforts
- 5. Always assess the current size of the rehab center versus the size of the incident or personnel onscene so to enlarge the rehab sector if needed.
- iv. Preparing for Medical Monitoring
 - 1. Part of the rehab site
 - 2. Personnel operating this site should be medically trained
 - 3. Equipment needed/available may include
 - a. Oxygen
 - b. Airway supplies
 - c. Carbon monoxide monitor
 - d. Automated external defibrillator

- e. ECG monitor
- f. Blankets
- g. Pulse oximeter
- h. Supplies for orthopedic injuries
- i. Supplies for bleeding control
- j. Cardiac medications
- k. Cyanide antidote kits
- 1. Portable stretchers
- m. Hand washing and decontamination supplies
- n. Other (stethoscopes, thermometers, etc.).
- v. Establishing Rehabilitation Resources
 - 1. Preplanning integral to success of program
 - 2. Usually include vehicles, personnel, and equipment
 - 3. Some agencies utilize vehicles designated for this purpose
 - 4. As suggested in *National Incident Management Systems* (*NIMS*), there should be one EMS provider per every five members in rehab
 - 5. External organization involvement (Red Cross, Salvation Army, local EMS agency, etc.).
- 07. Incident and Training Rehabilitation
 - 1. NFPA 1500 Standard of Fire Department Safety and Health Programs
 - 2. NFPA 1561 Standard of Emergency medical Services Incident Management Services
 - a. Implementation of Rehab
 - i. IC should have low threshold for implementing rehab
 - ii. Need for rehab should be the same regardless if event is actual firefighting or training exercise
 - b. Assignment to Rehab
 - i. Should be prescribed in departmental SOP's
 - ii. Each crew member should be assessed at least every 45 minutes
 - c. Authority for Rehab
 - Authority should be delegated from the IC to the rehab staff to mandate personnel to remain in rehab or transport them for medical care/treatment
 - ii. Rehabilitation operations should consider the scope of the incident
 - 1. Time
 - 2. Complexity
 - 3. Intensity
 - d. Rehab Criteria
 - i. Ideally, personnel should be provided with rehab it
 - 4. Following use of single 30-minute SCBA cylinder
 - 5. End of a 20-minute work cycle without an SCBA
 - 6. At a minimum, personnel should undergo rehab when a 45-minute or 60-minute SCBA cylinder is used or following 40 minutes of intense work without an SCBA

e. Rehabilitation Efforts

- i. Rehab efforts should include the following
 - a. Relief from climatic conditions
 - b. Rest and recovery
 - c. Active and/or passive cooling or warming
 - d. Rehydration
 - e. Caloric and electrolyte replacement
 - f. Medical monitoring
 - g. Member accountability
 - h. Release

1. Rest and Recovery

- a. 10 minute minimum, longer when practical
- b. 20 minute minimum following second SCBA cylinder use
- c. 20 minute minimum following 40 minutes of intense work without an SCBA

2. Weather

- a. Constantly assess and reassess in hot weather
 - i. Temperature
 - ii. Relative humidity
 - iii. Direct sunlight
- b. Constantly assess and reassess in cold weather
 - i. Temperature
 - ii. Wind speed
 - iii. Relative humidity
- c. Warm weather events
 - i. Thermal gradient effects, if environment is warmer than the firefighter, heat will flow from the environment to the firefighter and vice versa.
 - ii. As humidity increases, the cooling capacity of the body decreases
 - iii. Understanding effects of the *Heat Index*
 - 2. Ambient temperature and dew point
 - iv. Heat Stress Index
 - Incorporates Humidex into danger categories

d. Cool Weather Events

- i. Effects of wind speed increasingly important during cold weather
- ii. Wind-Chill Temperature (WCT) Index more commonly called Wind Chill Index
 - 1. Devised by using wind speeds at 5 feet above ground, at night, with standard exposure factor for skin tissue

- 3. Cooling and Warming
 - a. Humans are to maintain a core temperature of 98.6 degrees Fahrenheit (37 degrees Celsius) when taken orally
 - b. With environmental extremes, rectal readings may be more accurate
 - c. Heat Generating Mechanisms
 - i. Thermogenesis
 - 1. Metabolism (Basal metabolic rate)
 - 2. Muscles at work
 - d. Cooling Mechanisms
 - i. Themolysis
 - 1. Increased respirations
 - 3. Shunting of blood to the skin
 - 4. Sweating (may result in loss of electrolytes)
 - e. Cooling and Warming on the Fireground
 - i. Cooling
 - 1. Natural body-cooling processes (passive cooling)
 - a. Common techniques to maximize passive cooling
 - 2. Application of cold (active cooling)
 - 3. Active cooling generally preferred to efficiently drop core temperature
 - a. Cooling fans
 - b. Misting fans
 - c. Forearm immersion in cool water
 - d. Wet towel application
 - 4. Implement heat stress prevention strategies when WCT Index exceeds 95 to 102 degrees Fahrenheit
 - ii. Heating
 - 1. The greater the thermal gradient, the more likely the emergence oc cold stress
 - 2. Hypothermia sets in with a core temperature of less than 95 degrees Fahrenheit
 - a. Passive Warming
 - i. Application of measures that slow the loss of body heat
 - b. Active Warming

- i. Application of heat to the body
- 4. Fluids and Electrolytes
 - a. Fluid loss through evaporation and breathing in an attempt to cool the body can result in loss of large amounts of fluids
 - b. Electrolytes balance is also integral to normal bodily activities, and may become deranged with heavy sweating
 - i. More common to incidents exceeding 3 hours in duration, or require constant work for more than 1 hour
 - ii. Can be replaced by use of sport drinks in minor cases, and intravenous therapy in severe cases
- 5. Calories
 - a. Energy is measured in calories
 - b. Calories derived from carbohydrates, lipids, and proteins
 - c. Caloric replacement should also occur during rehab
 - i. Consider the following when supplementing
 - 1. Duration of event
 - 2. Amount of exertion
 - 3. Time since last meal
 - 4. General condition of the individual
- 6. Hydration, Electrolyte and Calorie Replacement
 - a. Replacement therapy is to match what was lost
 - i. Monitoring Hydration can be done by assessing degree of thirst, urine color, and urine specific gravity.
 - ii. Of these, serial weight measurements pre/post activity is useful
 - 1. Prevent dehydration
 - a. <5% body weight loss is mild dehydration
 - b. 5%-10% body weight loss is moderate dehydration
 - c. >10% body weight loss is severe dehydration
 - 2. Dehydration has several detrimental effects on firefighter performance and safety
 - 3. Oral replacement should not exceed 32 ounces (one liter) per hour due to fixed gastric emptying

- a. Prevent hyponatremia by consuming one sports drink for every 65-96 ounces of water ingested
- 7. Replacement guidelines for high-intensity long duration activity (> 1 hour)
 - a. 30-60 grams/hr carbohydrates
 - b. 8 oz (1/4 liter) sports drink (15 grams carbs)
 - c. Eat other readily available carb sources such as fruit and meal replacement bars
- 6. Medical Monitoring and Emergency Care
 - a. Medical monitoring is process of observing personnel for possible adverse health effects
 - b. Emergency medical care is the treatment of personnel who exhibit adverse effects or injury
 - c. Medical monitoring, treatment, and transport may be done by EMS in some systems
 - d. Documentation of assessment and services rendered in essential to any rehab operation
 - e. Credentials of providers in rehab sector should be minimally BLS providers, and ideally ALS providers
 - f. Signs and symptoms of concern
 - i. Chest pain
 - ii. Dizziness
 - iii. Shortness of breath
 - iv. Weakness
 - v. Nausea
 - vi. Headache
 - vii. Cramping, aches/pains
 - viii. Environmental stress signs (heat/cold)
 - ix. Mental status changes
 - x. Behavioral changes
 - xi. Changes in speech
 - xii. Changes in gait
 - xiii. Vital sign abnormalities
 - g. FD physician or local medical authority should develop medical monitoring protocols that define the following
 - i. Immediate transport to medical facility
 - ii. Close monitoring and treatment in rehab area
 - iii. Release from rehab
 - h. Vital Signs
 - i. Reliable method for evaluation and medical monitoring

- ii. NFPA 1584 does provide some guidance for considering vital signs during rehab\
- i. Utility of Vital Signs
 - i. Extremes in heart rate, blood pressure, and respiratory rate, and temperature often seen initially when personnel enter rehab.
 - ii. Failure of vitals to return to acceptable levels can be cause for referral

j. Temperature

- i. Most accurate temp is rectal core temp, but not practical during rehab
- ii. Tympanic and oral assessment most common, but read lower than actual temp (oral 1 degree less and tympanic 2 degrees less)
- iii. Temp should return to pre-activity temp within 20 minutes with appropriate cooling techniques employed

k. Heart rate

- i. Ranges from 60-100 beats per minute
- ii. May exceed 100 beats per minute with exertion
- iii. Heart rate fluctuates given general health of firefighter
- iv. If heart rate is above 100/minute after 20 minutes of rehab, firefighter should not be released from rehab and should receive further medical evaluation

1. Respiratory rate

- i. Normal is 12-20 per minutes
- ii. Rate should return to normal before being cleared from rehab

m. Blood pressure

- i. Most frequently measured and least understood of vital signs
- ii. Personnel with systolic pressure >160 mmHg or diastolic pressure >100 mmHg after rehab should not be released

n. Pulse oximetry

- i. Noninvasive measurement of oxygen saturation in arterial blood
- ii. Normal saturation (SpO2) between 95% and 100%
 - 1. 91%-94% mild hypoxia
 - 2. 86%-91% moderate hypoxia
 - 3. <85% severe hypoxemia

- iii. Understand limitations for pulse oximetry monitoring
- iv. Any personnel with pulse ox reading <92% on room air should not be released following rehab
- o. Carbon monoxide assessment
 - i. Leading cause of death at fire scenes
 - ii. CO gas is invisible yet present in every fire
 - iii. Findings from CO poisoning are nonspecific and mimic many other medical conditions
 - 1. Headache, nausea, vomiting, shortness of breath, dizziness
 - iv. Rehab should employ CO monitoring with a pulse CO-Oximeter
 - 1. Non-smokers 0-5%
 - 2. Smokers may register 5%-10%
 - 3. Values >15% should be treated with oxygen and not released from rehab till normal levels returned
 - v. Remain alert for cyanide poisoning as well
- p. Release from Medical Monitoring
 - i. Personnel should not be released from rehab until aforementioned assessment parameters (or others specified in SOG's) are met.
 - ii. Personnel may require ongoing medical monitoring, treatment, or transport as needed
- q. Accountability
 - i. Maintained as it would be during any other incident or operation
 - ii. Crew or company remains together on entering or exiting rehab unless extraneous variable necessitating change exist
 - iii. Notify IC of personnel status for ongoing assignment
- 2. Release
 - a. EMS personnel should evaluate members prior to their release from rehab
 - b. Confirm accountability with rehab officer
- 8. Company /Crew Level Rehabilitation
- 9. Work-to-Rest Ratios
 - a. Assessment should occur at least every 45 minutes
 - b. Decrease assessment interval with extreme conditions or exertion
- 10. Mental Health

- a. Remain alert for signs of psychological or emotional stress
- b. Services of a competent, licensed mental health professional should be made available to members of the department as needed
- c. CISD and CISM no longer recommended

11. Documentation

- a. Important part of rehabilitation process
- b. Time in and time out of rehab
- c. Done on all persons entering rehab
- d. Retain all records should interventions beyond traditional rehab be warranted (emergency medical care)

08. Post Incident Rehabilitation

- a. Just as important as rehabilitation on the incident scene
- b. Each department should have a post incident rehab policy
 - i. At a minimum, this should include ongoing fluid intake

09. Summary

a. Reinforce primary concern at incident scene is physical well-being of crews.